PAGE 1
UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549
-------------------------

## FORM 10-Q

| (X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the quarterly period ended MARCH 31, 1998 |
| :---: |
| ( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES <br> EXCHANGE ACT OF 1934 <br> For the transition period from to |
| Commission file number 1-8339 |
| NORFOLK SOUTHERN CORPORATION |
| (Exact name of registrant as specified in its charter) |
| Virginia 52-1188014 |
| (State or other jurisdiction of incorporation or organization) <br> (IRS Employer Identification No.) |
| Three Commercial Place <br> Norfolk, Virginia $23510-2191$ |
| (Address of principal executive offices) Zip Code |
| Registrant's telephone number, including area code (757) 629-2680 |

No Change
$\qquad$
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. (X) Yes ( ) No

The number of shares outstanding of each of the registrant's classes of Common Stock, as of the last practicable date:

$$
\begin{array}{cc}
\text { Class } \\
---- \\
\text { Common Stock (par value \$1.00) } & \begin{array}{c}
\text { Outstanding as of April } 30,1998 \\
-----------------------105
\end{array} \\
& \text { (excluding } 21,757,902 \text { shares } \\
\text { held by registrant's } \\
\text { consolidated subsidiaries) }
\end{array}
$$

PAGE 2

NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES (NS)

INDEX
-----

Page
----
Part I. Financial Information:
Item 1. Financial Statements:


Discontinued operations:
Income (loss) from motor carrier operations,
net of taxes
Gain on sale of motor carrier,
net of taxes (Note 4)
Income from discontinued operations
Net income

|  | 98 |  | -- |
| :---: | :---: | :---: | :---: |
|  | 97 |  | 3 |
| \$ | 229 | \$ | 128 |

Per share amounts (Note 6):
Income from continuing operations,
basic and diluted
t income, basic and diluted
$\$ 0.35$
$\$ 0.33$
0.34
Net income, basic and diluted
0.20
0.20
0.61
0.20

See accompanying notes to consolidated financial statements.
PAGE 4

```
Item 1. Financial Statements. (continued)
----------------------------
```

NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES
Consolidated Balance Sheets
(\$ in millions)
(Unaudited)

| March 31, | December 31, |
| :---: | :---: |
| 1998 | 1997 |
| _------- | ------------ |

ASSETS
Current assets:
Cash and cash equivalent

| \$ 176 | \$ 34 |
| :---: | :---: |
| 110 | 125 |
| 558 | 552 |
| 64 | 58 |
| 115 | 114 |
| 117 | 119 |
| -- | 101 |
| 1,140 | 1,103 |
| 5,929 | 5,888 |
| 360 | 333 |
| 10,075 | 9,904 |
| 143 | 122 |
| \$17,647 | \$17,350 |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current liabilities:
Short-term debt

| 27 | $\$$ |
| ---: | ---: |
| 624 | 27 |
| 181 |  |
| 263 | 624 |
| 64 | 169 |
| ---------- |  |
| 1,159 | 1,093 |
|  |  |
| 7,426 | 7,398 |
| 893 | 885 |
| 49 | 49 |
|  | 2,480 |
| 2,487 | ------- |
| $------11,905$ |  |

Stockholders' equity:
Common stock $\$ 1.00$ per share par value,

| 1,350,000,000 shares authorized; |  |  |
| :---: | :---: | :---: |
| issued 400,153,690 shares and |  |  |
| 398,912,698 shares, respectively | 400 | 399 |
| Additional paid-in capital | 274 | 241 |
| Retained income | 4,980 | 4,826 |
| Less treasury stock at cost, $21,757,902$ shares | (21) | (21) |
| TOTAL STOCKHOLDERS' EQUITY | 5,633 | 5,445 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$17,647 | \$17,350 |
| See accompanying notes to consolidated financial | statemen |  |

PAGE 5

```
Item 1. Financial Statements. (continued)
- ------ ---------------------
```

NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES
Consolidated Statements of Cash Flows
(\$ in millions)
(Unaudited)
CASH FLOWS FROM OPERATING ACTIVITIES:
Net income
Reconciliation of net income to net cash
provided by operating activities:

| Depreciation | 110 |
| :--- | :--- |

            Deferred income taxes
            9 7
            Equity in earnings of Conrail (Note 3) (32) --
            Charge for credit facility costs (Note 3) -- 77
            Nonoperating gains and losses on properties
                and investments
            (20)
            (10)
            Income from discontinued operations
            Changes in assets and liabilities affecting
                operations:
                    Accounts receivable (16) (46)
                    Materials and supplies (6)
                    \(\begin{array}{lll}\text { Other current assets } & 5 & 11\end{array}\)
                    Current liabilities other than debt 8510
                    Other - net
                            5
                    Net cash provided by continuing operations
    Net cash provided by (used for)
discontinued operations

Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Property additions (Note 5)

| $(227)$ | $(228)$ |
| :---: | :---: |
| 22 | 17 |
| $(17)$ | $(959)$ |
| $(37)$ | $(119)$ |
| 27 | 103 |
| 200 | -- |
| ------- |  |
| $(32)$ | $(1,186)$ |

CASH FLOWS FROM FINANCING ACTIVITIES:
Dividends
$\begin{array}{cc}(76) & (75) \\ 20 & 10\end{array}$
Common stock issued - net 2010
Commercial paper proceeds
993
993
$(71)$
Credit facility costs paid (Note 3)
(71)
Proceeds from long-term borrowings (Note 5)
--
1
2
Debt repayments
(42)
(10)

| Net cash provided by (used for) financing activities |  | (96) |  | 848 |
| :---: | :---: | :---: | :---: | :---: |
| Net increase (decrease) in cash and cash equivalents |  | 142 |  | (71) |
| SH EQUIVALENTS:* |  |  |  |  |
| ng of year |  | 34 |  | 207 |
| period | \$ | 176 | \$ | 136 |

PAGE 6

```
Item 1. Financial Statements. (continued)
```

- ------- -----------------------
NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES
Consolidated Statements of Cash Flows (continued)
(\$ in millions)
(Unaudited)
Three Months Ended
March 31,
1998

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION
Cash paid during the period for:
Interest (net of amounts capitalized) \$ 68 \$ 53
Income taxes $\quad \$ \quad 1 \quad \$$

* Cash equivalents are highly liquid investments purchased three months or less from maturity.

See accompanying notes to consolidated financial statements.
PAGE 7

Item 1. Financial Statements. (continued)

- ------ ----------------------

NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES Notes to Consolidated Financial Statements

1. In the opinion of Management, the accompanying unaudited interim financial statements contain all adjustments (consisting of normal recurring accruals) necessary to present fairly the corporation's financial position as of March 31, 1998, and results of operations and cash flows for the three months ended March 31, 1998, and 1997.

Although Management believes that the disclosures presented are adequate to make the information not misleading, these consolidated financial statements should be read in conjunction with the financial statements and notes included in the Corporation's latest Annual Report on Form 10-K.
2. Commitments and Contingencies

There have been no significant changes since year-end 1997 in the matters discussed in NOTE 17, COMMITMENTS AND CONTINGENCIES, appearing in the NS Annual Report on Form 10-K for 1997, Notes to Consolidated Financial Statements, beginning on page 78.
3. Joint Acquisition of Conrail

On February 11, 1997, NS purchased 8.2 million Conrail, Inc. (Conrail) shares acquired pursuant to NS' prior tender offer. On May 23, 1997, NS and CSX Corporation (CSX), through a jointly owned entity, completed the acquisition of Conrail stock tendered pursuant to their joint tender offer. Conrail stock owned by NS and CSX has been placed in a voting trust pending approval of the control transaction by the Surface Transportation Board (STB). The approval

```
of the STB, while anticipated, cannot be assumed, and a final decision
is not expected to be effective prior to August 1998. Should the STB
not approve the transaction, NS could incur a significant loss on the
disposition of its investment in Conrail. If approved, the
transaction will be consummated as soon as practicable after STB
approval and is contingent upon, among other things, attainment of
necessary labor implementing agreements.
The equity method of accounting is being applied to NS' investment in Conrail. The equity in earnings of Conrail represents NS' portion of Conrail's net income, including items considered in purchase accounting and amortization of the difference between NS' investment in Conrail and the underlying equity in net assets, net of tax. First-quarter 1998 results included other Conrail-related items, primarily interest expense on debt issued to finance NS' share of the NS/CSX joint acquisition of Conrail stock as well as integration costs which are included in railway operating expenses.
First-quarter 1997 results included a \(\$ 77\) million pretax charge for credit facility costs incurred in conjunction with certain now-terminated commitments to provide financing for NS' then-proposed acquisition of all Conrail stock and interest expense on commercial paper issued to finance NS' acquisition of the 8.2 million Conrail shares.
```

PAGE 8

```
Item 1. Financial Statements. (continued)
------- --------------------
3. Joint Acquisition of Conrail (continued)
The following summary financial information for Conrail for its
fiscal periods ended March 31, 1998 and 1997, and at December 31,
1997, as provided by Conrail's management, should be read in
conjunction with Conrail's audited financial statements included as
an exhibit to NS' Annual Report on Form 10-K for }1997\mathrm{ filed with the
Securities and Exchange Commission (SEC) and Consolidated Rail
Corporation's latest Annual Report on Form 10-K and subsequent
Quarterly Report on Form 10-Q filed with the SEC.
```

Summarized Consolidated Statements of Income - Conrail



| Operating revenues | \$ | 927 | \$ | 906 |
| :---: | :---: | :---: | :---: | :---: |
| Operating expenses |  | 767 |  | 790 |
| Operating income |  | 160 |  | 116 |
| Other - net |  | (23) |  | (18) |
| Income before income taxes |  | 137 |  | 98 |
| Provision for income taxes |  | 52 |  | 37 |
| Net income | \$ | 85 | \$ | 61 |

Summarized Consolidated Balance Sheets - Conrail


| $\begin{aligned} & \text { March } 31, ~ \end{aligned}$ | $\begin{array}{r} \text { December } \\ 1997 \end{array}$ |
| :---: | :---: |
| (\$ in (Uñ | $\begin{aligned} & \text { Lions) } \\ & \text { ited) } \end{aligned}$ |

Assets
Current assets \$ 961 \$ 954

| Noncurrent assets | 7,574 | 7,530 |
| :---: | :---: | :---: |
| Total assets | \$ 8,535 | \$ 8,484 |
| Liabilities and stockholders' equity |  |  |
| Current liabilities | \$ 1,188 | \$ 1,208 |
| Noncurrent liabilities | 4,016 | 4,111 |
| Stockholders' equity | 3,331 | 3,165 |
| Total liabilities and stockholders' equity | \$ 8,535 | \$ 8,484 |

PAGE 9

Item 1. Financial Statements. (continued)

- ------ -----------------------

4. Discontinued Operations - Motor Carrier

On January 12, 1998, NS announced an agreement to sell all the common stock of its motor carrier subsidiary, North American Van Lines, Inc. (NAVL). Accordingly, NAVL's results of operation, financial position and cash flows are presented as "discontinued operations" in the accompanying financial statements.

On March 28, 1998, NS closed the sale of NAVL for $\$ 200$ million in cash and recorded an $\$ 83$ million pretax ( $\$ 98$ million, or $\$ 0.26$ per share, after-tax) gain. The higher after-tax gain was the result of differences between book and tax bases and the realization of deferred tax benefits. The purchase price is subject to adjustment based on NAVL's net working capital at the time of closing. Management expects that any such adjustment will be immaterial.

NAVL's revenues for the first quarters of 1998 and 1997 were $\$ 207$ million and $\$ 204$ million, respectively. These amounts are not included in revenue in the accompanying income statements. Income (loss) from motor carrier operations was $\$(1)$ million in the first quarter of 1998 , and $\$ 3$ million, or $\$ 0.01$ per share, in the first quarter of 1997.
5. Capital Lease Obligations

During the first quarters of 1998 and 1997, a rail subsidiary of NS entered into capital leases covering new locomotives. The related capital lease obligations, totaling $\$ 73$ million in 1998 and $\$ 45$ million in 1997, were reflected in the Consolidated Balance Sheets as debt and, because they were non-cash transactions, were excluded from the Consolidated Statements of Cash Flows. The lease obligations carry stated interest rates of between $6.36 \%$ and $6.45 \%$ for the leases entered into in 1998, and $6.83 \%$ for the lease entered into in 1997. All were converted to variable rate obligations using interest rate swap agreements. The interest rates on these obligations are based on the six-month London Interbank Offered Rate and are reset every six months with realized gains or losses accounted for as an adjustment of interest expense over the terms of the leases. As a result, $N S$ is exposed to the market risk associated with fluctuations in interest rates. To date, the effects of the rate fluctuations have been favorable and not material.
Counterparties to the interest rate swap agreements are major financial institutions believed by Management to be creditworthy.

PAGE 10

Item 1. Financial Statements. (continued)

6. Earnings Per Share

The following table sets forth the reconciliation of the number of weighted-average shares outstanding used in the calculations of basic and diluted earnings per share:
Three Months Ended
March 31,
$1998 \quad 1997$
-------- --------
(In millions)

| Weighted-average shares outstanding | 378 |
| :--- | :---: |
| Dilutive effect of outstanding options and |  |
| performance share units (as determined |  |
| by the application of the treasury stock |  |
| method) |  |

    There are no adjustments to "Net income" or "Income from continuing
    operations" for the diluted earnings per share computations.
    7. Tax Benefit Leases
In January 1995, the United States Tax Court issued a preliminary
decision that would disallow some of the tax benefits a subsidiary of
NS purchased from a third party in 1981 pursuant to a safe harbor
lease agreement. The Tax Court finalized this decision in February
1997, and the Fourth Circuit Court of Appeals affirmed it. A
petition for rehearing and request that the case be heard by the full
court has been filed, but there is no assurance that the petition
will be granted. Management continues to believe that NS ultimately
should incur no loss from this decision because the lease agreement
provides for full indemnification if any such disallowance is
sustained.
8. Comprehensive Income
Effective January 1, 1998, NS adopted Statement of Financial
Accounting Standards No. 130, "Reporting Comprehensive Income." This
Statement requires that all items that are recognized under
accounting standards as components of comprehensive income be
reported in an annual financial statement displayed with the same
PAGE 11
```
Item 1. Financial Statements. (continued)
```


8. Comprehensive Income (continued)
prominence as other annual financial statements. Condensed financial statements of interim periods are to include a total for comprehensive income. NS' total comprehensive income was as follows:

| Three Months Ended March 31, |  |  |
| :---: | :---: | :---: |
| 1998 |  | 1997 |
| (\$ in |  | ions) |
| \$ 229 | \$ | 128 |
| 1 |  | 12 |
| \$ 230 |  | 140 |

For NS, "Other comprehensive income" is the unrealized gains and losses on certain investments in debt and equity securities. Accumulated other comprehensive income included in retained earnings was $\$ 6$ million as of March 31, 1998, and $\$ 5$ million as of December 31, 1997.

```
Item 2. Management's Discussion and Analysis of Financial Condition
- ------
    --------------------------------------------------------------------
    and Results of Operations.
    _----------------------------
        NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES
    Management's Discussion and Analysis of Financial Condition
                        and Results of Operations
```

RESULTS OF OPERATIONS

## Net Income

Net income for the first quarter of 1998 was $\$ 229$ million, an increase of $\$ 101$ million, compared with the first quarter of 1997. The improvement was attributable primarily to a $\$ 98$ million after-tax gain from the sale of NS' motor carrier subsidiary, North American Van Lines, Inc. (NAVL), which is included in "Income from discontinued operations" (see Note 4). "Income from continuing operations" was $\$ 132$ million, up $\$ 7$ million, or 6 percent. Included in 1998 's results were NS' equity in the earnings of Conrail for the quarter and several Conrail-related expenses (primarily interest expense on the $\$ 5.8$ billion of debt incurred to finance the acquisition and integration costs), which together reduced NS' net income by $\$ 50$ million. First-quarter 1997 also included Conrail-related items, principally the $\$ 77$ million pretax charge for credit facility costs, which reduced net income by $\$ 52$ million. Absent the effects of Conrailrelated items, 1998 first-quarter income from continuing operations was \$182 million, up $\$ 5$ million, or 3 percent. The increase was the result of higher nonoperating income that more than offset lower income from railway operations.

Railway Operating Revenues

- -----------------------------

First-quarter railway operating revenues were $\$ 1,066$ million, up $\$ 20$ million, or 2 percent, compared with last year. As shown in the table below, the improvement was due entirely to increased traffic volume.

## First Quarter

1998 vs. 1997
Increase (Decrease)
(\$ in millions)

Traffic volume (carloads)
\$ 47
Revenue per unit
\$ 20
=====

PAGE 13

```
Item 2. Management's Discussion and Analysis of Financial Condition
- ------
    ------------------------------------------------------------------
    and Results of Operations. (continued)
    -------------------------
```

Revenues and carloads for the commodity groups were as follows:

|  | Revenues |  |  |  | Carloads |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998 |  | 1997 |  | 1998 | 1997 |
|  | (\$ in millions) |  |  |  | (in thousands) |  |
| Coal | \$ | 323 | \$ | 326 | 331 | 328 |
| Chemicals |  | 146 |  | 147 | 102 | 101 |
| Automotive |  | 138 |  | 124 | 116 | 92 |
| Paper/clay/forest |  | 137 |  | 135 | 116 | 115 |
| Agri./govt./consumer |  | 93 |  | 99 | 89 | 91 |


| Metals/construction | 91 | 89 | 88 | 87 |
| :---: | :---: | :---: | :---: | :---: |
| General merchandise | 605 | 594 | 511 | 486 |
| Intermodal | 138 | 126 | 367 | 342 |
| Total | \$1,066 | \$1,046 | 1,209 | 1,156 |

## Coal

- ----

First-quarter coal revenues of $\$ 323$ million were $\$ 3$ million, or 1 percent, below last year. Total tonnage handled increased 3 percent, as gains in utility and coke traffic more than offset declines in export volume and domestic metallurgical traffic. Most of the utility growth was in shorter-haul (lower average revenue) traffic. Export tonnage was down 3 percent, compared with a strong first quarter last year.

Coal revenues for all of 1998 are expected to continue to be about even with those of 1997.

General Merchandise

First-quarter general merchandise revenues were $\$ 605$ million, $\$ 11$ million, or 2 percent, higher than last year. Automotive revenues increased $\$ 14$ million, or 11 percent, due primarily to the ramp-up of the Ford mixing centers. Most of the mixing center traffic is shorter-haul and, therefore, lower revenue per car, which contributed to the overall decline in revenue per unit. Automotive revenues were less than expected due to slower than anticipated ramp-up of the mixing centers, industrywide bilevel equipment shortages, and some softening in automotive production. By the end of the quarter, mixing center vehicle flow had improved, and operations were continuing to add volume. Agriculture revenues declined $\$ 6$ million, or 6 percent, mostly due to decreased grain traffic resulting from excess supplies of export grain, the strong U.S. dollar, and reduced Asian demand.

General merchandise revenues are expected to post moderate gains for the remainder of the year, supported by mixing center traffic and progress in overcoming Western rail service problems.

PAGE 14

---------------------------

## Intermodal

- ----------

First-quarter intermodal revenues were $\$ 138$ million, up $\$ 12$ million, or 10 percent, compared with last year. The improvement was primarily the result of a 7 percent increase in traffic volume. Container and RoadRailer(RT) volume posted double-digit increases, while trailer volume declined 5 percent. International container volume was strong due to increased imports and extremely bad weather in Canada that forced business to Norfolk. Domestic container volumes were less than expected due, at least in part, to service problems in the West.

Intermodal revenues are expected to continue to post increases in 1998, although not the double-digit growth of the first quarter.

Railway Operating Expenses

- ------------------------------

First-quarter railway operating expenses were $\$ 815$ million, up
$\$ 50$ million, or 7 percent, compared with last year. The increase resulted principally from higher carloadings, up 5 percent compared with last year, higher stock-based compensation expenses and Conrail integration costs.

The largest increase was in "Compensation and benefits" expense, up $\$ 34$ million, or 9 percent, due to higher wage rates, Conrail integration costs, and increased stock-based compensation expenses, a result of the 23 percent increase in the $N S$ stock price during the quarter.
"Materials, service and rents" expense increased $\$ 21$ million, or

12 percent, due to increased traffic levels that have affected locomotive and car repair costs and equipment rents, Conrail integration expenses, and start-up costs related to the automotive mixing centers.
"Other expenses" increased $\$ 5$ million, or 13 percent, largely a result of the effect of a favorable adjustment for property taxes made last year.
"Diesel fuel" expense decreased $\$ 15$ million, or 24 percent, primarily due to a 25 percent decline in the average price per gallon. The benefit of the lower price was partially offset by higher consumption related to the increase in traffic.

The 2 percent increase in railway operating revenues, coupled with the 7 percent increase in railway operating expenses, produced a railway operating ratio of 76.5 percent, compared with last year's first-quarter record of 73.1 percent. The increase was principally a result of the Conrail integration costs and the higher stock-based compensation expenses. Excluding the effect of these items, the first-quarter railway operating ratio would have been 73.3 percent, slightly higher than last year, mostly because of the automotive mixing center start-up costs.

Integration expenses associated with Conrail properties that NS expects to operate may accelerate as the year progresses.

PAGE 15

Item 2. Management's Discussion and Analysis of Financial Condition

and Results of Operations. (continued)
--------------------------
Equity in Earnings of Conrail

- -----------------------------

Conrail's first-quarter 1998 net income was $\$ 85$ million. NS' portion, or 58 percent, of Conrail's net income, net of $\$ 17$ million of amortization of the difference between NS' investment in Conrail and the underlying equity in net assets, was $\$ 32$ million. The first quarter of 1997 included no equity in Conrail's earnings, since NS then owned approximately 9.9 percent of Conrail's outstanding shares and therefore accounted for its investment in Conrail under the cost method.

Interest Expense on Debt
"Interest expense on debt" increased significantly in the first quarter of 1998, compared with the first quarter of 1997, a result of interest on the $\$ 5.8$ billion of debt issued to finance NS' portion of the cost of the Conrail acquisition.

Income Taxes

- ------------

The effective income tax rate for the first quarter was 29.8 percent, compared with 35.9 percent for the first quarter of 1997. 1998's rate was affected by NS' equity in the after-tax earnings of Conrail. Excluding equity in earnings of Conrail from pretax income, the effective rate was 35.9 percent.

Discontinued Operations
--------------------------
First-quarter income from discontinued operations included a $\$ 98$ million after-tax gain from the sale of NAVL that was consummated on March 28 (see Note 4). Motor carrier operations produced a loss of $\$ 1$ million for the period, compared with net income of $\$ 3$ million last year.

FINANCIAL CONDITION AND LIQUIDITY
March 31, 1998 December 31, 1997
(\$ in millions)

| Cash and short-term investments | $\$ 286$ | $\$ 159$ |
| :--- | :--- | :--- |
| Working capital | $\$(19)$ | $\$ 10$ |


| Current assets to current liabilities | 1.0 | 1.0 |
| :--- | :---: | :---: |
| Debt-to-total capitalization | $57.2 \%$ | $57.9 \%$ |

CASH PROVIDED BY OPERATING ACTIVITIES is NS' principal source of liquidity and was sufficient to cover most of the cash outflows for dividends, debt repayments, and capital spending (see Consolidated Statement of Cash Flows on page 5). The increase in the cash source "Current liabilities other than debt" this year is principally due to interest accruals for debt issued to finance the Conrail acquisition. The small working capital deficit at March 31, 1998, is also attributable to that accrued interest, which is due in the second quarter. NS expects to issue additional commercial paper to fund some of the interest payments.

PAGE 16

Item 2. Management's Discussion and Analysis of Financial Condition - -----and Results of Operations. (continued) ------------------------------

CASH USED FOR INVESTING ACTIVITIES in the first quarter of 1998 reflects the $\$ 200$ million of proceeds from the sale of NAVL (see Note 4). The investment in Conrail expenditures in the first quarter of 1998 reflects payments for previously untendered Conrail shares. The first quarter of 1997 included the purchase of 8.2 million shares of Conrail stock (see Note 3).

NS' commitment in prior years to an aggressive capital spending program should position it well to integrate Conrail operations into its system. Additional capital spending in the early years following closing of the transaction will be necessary to achieve a safe and efficient integration. New connections are required to integrate NS and Conrail routes. New terminals, improvements to existing terminals, new sidings and improvements to existing Conrail routes are required to handle anticipated increases in traffic. NS expects to make whatever investments in plant, equipment and facilities prove necessary. Following STB approval of the transaction, NS' ability to assess system needs will be enhanced, with the result that the timing and amount of expenditures may differ from earlier estimates.

CASH PROVIDED BY (USED FOR) FINANCING ACTIVITIES in the first quarter of 1997 included proceeds from the sale of commercial paper to finance the acquisition of 8.2 million shares of Conrail stock. First-quarter 1998 debt repayments included a $\$ 28$ million reduction in outstanding commercial paper.

## NEW ACCOUNTING PRONOUNCEMENTS

Effective January 1, 1998, NS adopted Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" (see Note 8).

During the first quarter of 1998, Statement of Financial Accounting Standards No. 132 (SFAS 132), "Employers' Disclosures about Pension and Other Postretirement Benefits -- an amendment of FASB Statements No. 87, 88 and 106," was issued. SFAS 132, which NS will adopt in its 1998 annual report, revises disclosures about pension and other postretirement benefit plans, but does not change the measurement or recognition of liabilities associated with such plans. Adoption of SFAS 132 is not expected to have a material effect on NS' financial statements.

PAGE 17

PART II. OTHER INFORMATION
--------------------------------

Item 6. Exhibits and Reports on Form 8-K.

- ------ -------------------------------------
(a) Exhibits:

Financial Data Schedule
(b) Reports on Form 8-K:

```
A report on Form 8-K was filed on January 13, 1998,
reporting that NS had reached agreement with the
investment firm of Clayton, Dubilier and Rice, Inc. on
the sale of all of the common stock of NS' subsidiary,
North American Van Lines, Inc. (NAVL).
A report of Form 8-K was filed on March 30, 1998,
reporting that NS had closed, effective March 28, 1998,
the sale of NAVL.
```

PAGE 18

## SIGNATURES

----------

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORFOLK SOUTHERN CORPORATION

(Registrant)
Date: May 12, 1998
/s/ Dezora M. Martin
/s/ Dezora M. Martin
-----------------------------------------------
Dezora M. Martin
Corporate Secretary (Signature)

Date: May 12, $1998 \quad$| /s/ John P. Rathbone |
| :--- |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |
|  |

PAGE 19

NORFOLK SOUTHERN CORPORATION AND SUBSIDIARIES
INDEX TO EXHIBITS
-----------------

Electronic
Submission
Exhibit
Number

- -----------

27

> Financial Data Schedule
(This exhibit is required to be submitted electronically pursuant to the rules and regulations of the Securities and Exchange Commission and shall not be deemed filed for purposes of Section 11 of the Securities Act of 1933 or Section 18 of the Securities Exchange Act of 1934.)

```
<ARTICLE> 5
<MULTIPLIER> 1,000,000
```

| <PERIOD-TYPE> | 3-MOS |
| :---: | :---: |
| <FISCAL-YEAR-END> | DEC-31-1998 |
| <PERIOD-END> | MAR-31-1998 |
| <CASH> | \$ 176 |
| <SECURITIES> | 110 |
| <RECEIVABLES> | 562 |
| <ALLOWANCES> | 4 |
| <INVENTORY> | 64 |
| <CURRENT-ASSETS> | 1,140 |
| <PP\&E> | 14,549 |
| <DEPRECIATION> | 4,474 |
| <TOTAL-ASSETS> | 17,647 |
| <CURRENT-LIABILITIES> | 1,159 |
| <BONDS> | 7,426 |
| <PREFERRED-MANDATORY> | 0 |
| <PREFERRED> | 0 |
| <COMMON> | 400 |
| <OTHER-SE> | 5,233 |
| <TOTAL-LIABILITY-AND-EQUITY> | 17,647 |
| <SALES> | 0 |
| <TOTAL-REVENUES> | 1,066 |
| <CGS> | 0 |
| <TOTAL-COSTS> | 815 |
| <OTHER-EXPENSES> | (65) |
| <LOSS-PROVISION> | 0 |
| <INTEREST-EXPENSE> | 128 |
| <INCOME-PRETAX> | 188 |
| <INCOME-TAX> | 56 |
| <INCOME-CONTINUING> | 132 |
| <DISCONTINUED> | 97 |
| <EXTRAORDINARY> | 0 |
| <CHANGES> | 0 |
| <NET-INCOME> | 229 |
| <EPS-PRIMARY> | 0.61 |
| <EPS-DILUTED> | 0.61 |

