

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended **MARCH 31, 2009**

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-8339



**NORFOLK SOUTHERN CORPORATION**

(Exact name of registrant as specified in its charter)

Virginia

(State or other jurisdiction of incorporation)

52-1188014

(IRS Employer Identification No.)

**Three Commercial Place**

Norfolk, Virginia

(Address of principal executive offices)

**23510-2191**

(Zip Code)

**(757) 629-2680**

(Registrant's telephone number, including area code)

No Change

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its

corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☐ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒

Accelerated filer ☐

Non-accelerated filer ☐ (Do not check if smaller reporting company) Smaller reporting company ☐

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<b><u>Class</u></b>	<b><u>Outstanding at March 31, 2009</u></b>
Common Stock (\$1.00 par value per share)	367,037,849 (excluding 20,548,963 shares held by the registrant's consolidated subsidiaries)

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## PART I. FINANCIAL INFORMATION

### Item 1. Financial Statements

**Norfolk Southern Corporation and Subsidiaries**

**Consolidated Statements of Income**

**(Unaudited)**

**Three Months Ended**

**March 31,**

**2009**

**2008**

*(\$ in millions,*

*except earnings per share)*

<b>Railway operating revenues</b>	\$ 1,943	\$ 2,500
<b>Railway operating expenses:</b>		
Compensation and benefits	639	705
Purchased services and rents	355	375
Fuel	159	404
Depreciation	207	198
Materials and other	<u>200</u>	<u>240</u>
Total railway operating expenses	<u>1,560</u>	<u>1,922</u>
<b>Income from railway operations</b>	383	578
Other income – net	17	7
Interest expense on debt	<u>117</u>	<u>109</u>
Income before income taxes	283	476
Provision for income taxes	<u>106</u>	<u>185</u>
<b>Net income</b>	\$ <u>177</u>	\$ <u>291</u>
<b>Per share amounts</b>		
Net income		
Basic	\$ 0.48	\$ 0.77
Diluted	\$ 0.47	\$ 0.76
Dividends	\$ 0.34	\$ 0.29

See accompanying notes to consolidated financial statements.

Norfolk Southern Corporation and Subsidiaries

**Consolidated Balance Sheets**

**(Unaudited)**

	<b>March 31, 2009</b>	<b>December 31, 2008</b>
	<i>(\$ in millions)</i>	
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 884	\$ 618
Accounts receivable – net	831	870
Materials and supplies	191	194
Deferred income taxes	161	149
Other current assets	127	168
Total current assets	2,194	1,999
Investments	1,806	1,779
Properties less accumulated depreciation	22,292	22,247
Other assets	254	272
<b>Total assets</b>	\$ 26,546	\$ 26,297
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 952	\$ 1,140
Income and other taxes	311	261
Other current liabilities	287	220
Current maturities of long-term debt	468	484
Total current liabilities	2,018	2,105
Long-term debt	6,467	6,183
Other liabilities	1,945	2,030
Deferred income taxes	6,406	6,372
<b>Total liabilities</b>	16,836	16,690
Stockholders' equity:		
Common stock \$1.00 per share par value, 1,350,000,000 shares		
authorized; outstanding 367,037,849 and 366,233,106 shares,		
respectively, net of treasury shares	369	368
Additional paid-in capital	1,723	1,680

Accumulated other comprehensive loss	(933)	(942)
Retained income	<u>8,551</u>	<u>8,501</u>
<b>Total stockholders' equity</b>	<u>9,710</u>	<u>9,607</u>
 <b>Total liabilities and stockholders' equity</b>	 \$ <u>26,546</u>	 \$ <u>26,297</u>

See accompanying notes to consolidated financial statements.

Norfolk Southern Corporation and Subsidiaries

**Consolidated Statements of Cash Flows**  
(Unaudited)

	<b>Three Months Ended</b>	
	<b>March 31,</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>
	(\$ in millions)	
<b>Cash flows from operating activities</b>		
Net income	\$ 177	\$ 291
Reconciliation of net income to net cash provided by operating activities:		
Depreciation	209	200
Deferred income taxes	16	25
Gains and losses on properties and investments	(2)	(5)
Changes in assets and liabilities affecting operations:		
Accounts receivable	39	(37)
Materials and supplies	3	(18)
Other current assets	35	30
Current liabilities other than debt	(107)	75
Other – net	<u>(16)</u>	<u>43</u>
Net cash provided by operating activities	354	604
 <b>Cash flows from investing activities</b>		
Property additions	(243)	(304)
Property sales and other transactions	1	3
Investment sales and other transactions	<u>(2)</u>	<u>54</u>
Net cash used in investing activities	(244)	(247)

**Cash flows from financing activities**

Dividends	(125)	(109)
Common stock issued – net	6	71
Purchase and retirement of common stock	--	(276)
Proceeds from borrowings	500	525
Debt repayments	<u>(225)</u>	<u>(410)</u>
Net cash provided by (used in) financing activities	<u>156</u>	<u>(199)</u>

Net increase in cash and cash equivalents	266	158
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**Cash and cash equivalents**

At beginning of year	<u>618</u>	<u>206</u>
At end of period	\$ <u>884</u>	\$ <u>364</u>

**Supplemental disclosure of cash flow information**

Cash paid during the period for:

Interest (net of amounts capitalized)	\$ 49	\$ 54
Income taxes (net of refunds)	\$ 23	\$ 7

*See accompanying notes to consolidated financial statements.*



## Norfolk Southern Corporation and Subsidiaries

### Notes to Consolidated Financial Statements

(Unaudited)

In the opinion of management, the accompanying unaudited interim financial statements contain all adjustments (consisting of normal recurring accruals) necessary to present fairly Norfolk Southern Corporation (Norfolk Southern) and subsidiaries' (collectively, NS) financial condition as of March 31, 2009, and December 31, 2008, and its results of operations and cash flows for the three months ended March 31, 2009 and 2008, in conformity with U.S. generally accepted accounting principles.

These Consolidated Financial Statements should be read in conjunction with the financial statements and notes included in NS' latest Annual Report on Form 10-K.

#### 1. Stock-based Compensation

In the first quarter of 2009, a committee of non-employee directors of Norfolk Southern's Board of Directors granted stock options, restricted stock units and performance share units (PSUs) pursuant to the Long-Term Incentive Plan (LTIP) and granted stock options pursuant to the Thoroughbred Stock Option Plan (TSOP) as discussed below. Stock-based compensation expense was \$15 million during the first quarter of 2009 and \$65 million during the same period of 2008. The total tax effect recognized in income in relation to stock-based compensation was a net benefit of \$3 million and \$22 million for the quarters ended March 31, 2009 and 2008, respectively.

#### Stock Options

In the first quarter of 2009, 1,209,700 options were granted under the LTIP and 251,200 options were granted under the TSOP. In each case, the grant price was \$38.71, which was the average fair market value of Norfolk Southern common stock (Common Stock) on the effective date of the grant, and the options have a term of ten years. The options granted under the LTIP and TSOP in 2009 may not be exercised prior to the fourth and third anniversaries of the date of grant, respectively. Holders of the options granted under the LTIP who remain actively employed receive cash dividend equivalent payments for four years in an amount equal to the regular quarterly dividends paid on Common Stock.

The fair value of each option award in 2009 was measured on the date of grant using a lattice-based option valuation model. Expected volatilities are based on implied volatilities from traded options on Common Stock and historical volatility of Common Stock. NS uses historical data to estimate option exercises and employee terminations within the valuation model. The average expected option life is derived from the output of the valuation model and represents the period of time that options granted are expected to be outstanding. The average risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. For options granted that include dividend equivalent payments, a dividend yield of zero was used. The assumptions for the 2009 LTIP grant are shown in the following table:

#### 2009

Expected volatility range	28% - 53%
Average expected volatility	43%
Average expected option life	6.5 years
Average risk-free interest rate	2.87%
Per-share grant-date fair value	\$18.18

The grant-date fair value of the 2009 TSOP grant was \$15.41 using the same assumptions as the 2009 LTIP grant, except a dividend yield of 2.40% was used because no dividend equivalent payments are made on these options and the average expected option life was 9.2 years.

For the first three months of 2009, options relating to 283,961 shares were exercised, yielding \$7 million of cash proceeds and \$2 million of tax benefit recognized as additional paid-in capital. For the first three months of 2008, option exercises resulted in \$40 million of cash proceeds and \$15 million of tax benefits.

### **Restricted Stock Units and Restricted Shares**

There were 319,550 restricted stock units granted in 2009, with an average grant-date fair value of \$38.71 and a five-year restriction period. The restricted stock units granted in 2009 will be settled through the issuance of shares of Common Stock. There were no restricted shares granted in 2009.

During the first quarter of 2009, 318,950 restricted stock units were earned and paid out in cash with a weighted average fair value of \$36.50. Also earned and distributed were 318,950 restricted shares with a weighted-average grant-date fair value of \$49.61. The total related tax expense recognized as additional paid-in capital was \$1 million in the first quarter of 2009.

### **Performance Share Units**

PSUs provide for awards based on achievement of certain predetermined corporate performance goals at the end of a three-year cycle. During the first quarter of 2009, there were 1,209,700 PSUs granted with a grant-date fair value of \$38.71. The PSUs granted in 2009 will be paid in the form of shares; however, one-half of any previously granted PSUs earned will be paid in the form of shares of Common Stock, with the other half to be paid in cash.

During the first quarter of 2009, 983,965 PSUs were earned and paid out, one-half in shares of Common Stock, and one-half in cash. These PSUs had a grant-date fair value of \$49.43 per unit and a fair value at pay out of \$38.71 per unit. The total related tax expense recognized as additional paid-in capital was \$2 million for the first quarter of 2009.

For the first three months of 2008, 1,013,999 PSUs were earned and paid out, one-half in shares of Common Stock and one-half in cash. These PSUs had a grant-date fair value of \$34.10 per unit and a fair value at pay out of \$50.47 per unit. The total related tax benefit recognized in additional paid-in capital was \$2 million in the first quarter of 2008.

## **2. Income Taxes**

There have been no material changes to the balance of unrecognized tax benefits reported at December 31, 2008. NS anticipates that the IRS will complete its examination of NS' 2006 and 2007 federal income tax returns by the end of 2009. NS does not expect that the resolution of the examination will have a material effect on its financial position, results of operations, or liquidity.

## **3. Earnings Per Share**

The following tables set forth the calculations of basic and diluted earnings per share:

<b>Three Months Ended</b>	
<b>March 31,</b>	
<b><u>2009</u></b>	<b><u>2008</u></b>
<i>(\$ in millions except per share,</i>	
<i>shares in millions)</i>	

Basic earnings per share:

Income available to common stockholders	\$	175	\$	289
Weighted-average shares outstanding		<u>366.2</u>		<u>375.7</u>
Basic earnings per share	\$	<u>0.48</u>	\$	<u>0.77</u>

In the first quarter of 2009, NS adopted the provisions of the Financial Accounting Standards Board Staff Position (FSP) No. 03-6-1, "Determining Whether Instruments Granted in Share-Based Payment Transactions are Participating Securities," which requires the treatment of unvested stock options receiving dividend equivalents as participating securities in computing earnings per share under the two-class method. NS has retrospectively applied the provisions of this FSP and accordingly, income available to common stockholders for both 2009 and 2008 reflects a \$2 million reduction from net income for the effect of dividend equivalent payments made to holders of stock options.

**Three Months Ended  
March 31,**

2009

2008

(\$ in millions except per share,  
shares in millions)

Diluted earnings per share:

Income available to common stockholders	\$ <u>175</u>	\$ <u>291</u>
Weighted-average shares outstanding per above	366.2	375.7
Dilutive effect of outstanding options and share-settled awards (as determined by the application of the two-class or treasury stock method, as appropriate)	<u>4.9</u>	<u>8.2</u>
Adjusted weighted-average shares outstanding	<u>371.1</u>	<u>383.9</u>
Diluted earnings per share	\$ <u>0.47</u>	\$ <u>0.76</u>

As required under the provisions of FSP No. 03-6-1, diluted earnings per share for the three months ended March 31, 2009, was calculated under the more dilutive two-class method (as compared to the treasury stock method) and accordingly, income available to common stockholders for 2009 reflects a \$2 million reduction from net income for dividend equivalent payments. The diluted calculations exclude options having exercise prices exceeding the average market price of Common Stock as follows: 5.6 million in 2009 and zero in 2008.

#### 4. Stockholders' Equity

Common stock is reported net of shares held by consolidated subsidiaries of Norfolk Southern, which at March 31, 2009, and December 31, 2008, amounted to 20,548,963 and 20,579,088 shares, respectively, with a cost of \$19 million for both periods.

#### 5. Stock Repurchase Program

In March 2007, NS' Board of Directors amended NS' share repurchase program, increasing the authorized amount of share repurchases from 50 million to 75 million shares and shortening the term of the program from 2015 to 2010. The timing and volume of purchases is guided by management's assessment of market conditions and other pertinent facts. Any near-term purchases under the program are expected to be made with internally generated cash or proceeds from borrowings. There were no shares repurchased under this program in the first quarter of 2009. NS repurchased and retired 5.6 million shares in the first three months of 2008 at a cost of \$276 million. Since inception of this program in 2006, NS has repurchased and retired 64.7 million shares of Common Stock at a total cost of \$3.3 billion.

#### 6. Investment in Conrail

Through a limited liability company, Norfolk Southern and CSX Corporation (CSX) jointly own Conrail Inc. (Conrail), whose primary subsidiary is Consolidated Rail Corporation (CRC). NS has a 58% economic and 50% voting interest in the jointly owned entity, and CSX has the remainder of the economic and voting interests. NS' investment in Conrail was \$877 million at March 31, 2009, and \$868 million at December 31, 2008.

CRC owns and operates certain properties (the Shared Assets Areas) for the joint and exclusive benefit of Norfolk Southern Railway Company (NSR) and CSX Transportation, Inc. (CSXT). The costs of operating the Shared Assets Areas are borne by NSR and CSXT based on usage. In addition, NSR and CSXT pay CRC a fee for access to the Shared Assets Areas. "Purchased services and rents" and "Fuel" include expenses for the use of the Shared Assets Areas totaling \$31 million in the first quarter of 2009 and \$32 million in the first quarter of 2008. NS' equity in the earnings of Conrail, net of amortization, included in "Other income – net" was \$9 million and \$8 million in the first

quarters of 2009 and 2008, respectively.

"Accounts payable" includes \$92 million at March 31, 2009, and \$82 million at December 31, 2008, due to Conrail for the operation of the Shared Assets Areas. In addition, "Other liabilities" includes \$133 million at both March 31, 2009, and December 31, 2008, for long-term advances from Conrail, maturing 2035, that bear interest at an average rate of 4.4%.

## 7. Long-term Debt

In the first quarter of 2009, NS repaid \$200 million under its accounts receivable securitization facility. At March 31, 2009, and December 31, 2008, the amounts outstanding under the facility were \$100 million (at an average variable interest rate of 1.74%) and \$300 million (at an average variable interest rate of 3.01%), respectively.

In January 2009 NS issued \$500 million of unsecured notes at 5.75% due in 2016 in a private offering. The net proceeds from the offering were approximately \$494 million after deducting the purchase discount and expenses. NS agreed to exchange these unregistered securities with essentially identical securities registered under the Securities Act of 1933.

NS has authority from its board of directors to issue an additional \$1 billion of debt or equity securities through public or private sale. During the first quarter of 2009, NS filed a Form S-3 automatic shelf registration statement for well-known seasoned issuers under which up to \$1 billion could be issued under this authority.

## 8. Pensions and Other Postretirement Benefits

Norfolk Southern and certain subsidiaries have both funded and unfunded defined benefit pension plans covering principally salaried employees. Norfolk Southern and certain subsidiaries also provide specified health care and death benefits to eligible retired employees and their dependents. Under the present plans, which may be amended or terminated at NS' option, a defined percentage of health care expenses is covered, reduced by any deductibles, co-payments, Medicare payments and, in some cases, coverage provided under other group insurance policies.

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### Pension and Other Postretirement Benefit Cost Components

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	Three months ended March 31,			
	<u>2009</u>	<u>2008</u>	<u>2009</u>	<u>2008</u>
	<u>Pension Benefits</u>		<u>Other Benefits</u>	
	(\$ in millions)			
Service cost	\$ 7	\$ 6	\$ 5	\$ 6
Interest cost	25	25	14	12
Expected return on plan assets	(39)	(43)	(4)	(2)
Amortization of prior service cost (benefit)	1	--	--	(2)
Amortization of net losses	6	2	8	7
Net (benefit) cost	\$ --	\$ (10)	\$ 23	\$ 21

## 9. Comprehensive Income

NS' total comprehensive income was as follows:

		<b>Three Months Ended</b>	
		<b>March 31,</b>	
		<b><u>2009</u></b>	<b><u>2008</u></b>
		<i>(\$ in millions)</i>	
Net income	\$	177	\$ 291
Other comprehensive income		<u>9</u>	<u>4</u>
Total comprehensive income	\$	<u>186</u>	<u>\$ 295</u>

"Other comprehensive income" in 2009 and 2008 reflects primarily, net of tax, the amortization of the actuarial net losses and prior service costs (benefits) for the pension and other postretirement benefit plans and unrealized gains and losses on available-for-sale securities.

## 10. Commitments and Contingencies

### Lawsuits

Norfolk Southern and/or certain subsidiaries are defendants in numerous lawsuits and other claims relating principally to railroad operations. When management concludes that it is probable that a liability has been incurred and the amount of the liability can be reasonably estimated, it is accrued through a charge to earnings. While the ultimate amount of liability incurred in any of these lawsuits and claims is dependent on future developments, in management's opinion, the recorded liability is adequate to cover the future payment of such liability and claims. However, the final outcome of any of these lawsuits and claims cannot be predicted with certainty, and unfavorable or unexpected outcomes could result in additional accruals that could be significant to results of operations in a particular year or quarter. Any adjustments to the recorded liability will be reflected in earnings in the periods in which such adjustments are known.

### Casualty Claims

Casualty claims include employee personal injury and occupational claims as well as third-party claims, all exclusive of legal costs. To aid in valuing its personal injury liability and determining the amount to accrue with respect to such claims during the year, NS' management utilizes studies prepared by an independent consulting actuarial firm. Job-related accidental injury and occupational claims are subject to the Federal Employers' Liability Act (FELA), which is applicable only to railroads. FELA's fault-based system produces results that are unpredictable and inconsistent as compared with a no-fault workers' compensation system. The variability inherent in this system could result in actual costs being different from the liability recorded. While the ultimate amount of claims incurred is dependent on future developments, in management's opinion, the recorded liability is adequate to cover the future payments of claims and is supported by the most recent actuarial study. In all cases, NS records a liability when the expected loss for the claim is both probable and estimable.

In April 2008, NS settled the lawsuit brought by Avondale Mills for claims associated with the January 6, 2005, derailment in Graniteville, SC. A portion of the settlement was not reimbursed by insurance and was included in first quarter 2008 expenses. The total liability related to the derailment represents NS' best estimate based on current facts and circumstances. The estimate includes amounts related to business property damage and other economic losses, personal injury and individual property damage claims, as well as third-party response costs. NS' commercial insurance policies are expected to cover substantially all expenses related to this derailment above the unreimbursed portion and NS' self-insured retention, including NS' response costs and legal fees. The Consolidated Balance Sheets reflect current and long-term receivables for estimated recoveries from NS' insurance carriers. NS is engaged in arbitration with one of its insurance carriers that failed to respond to an insurance claim submitted by NS. NS believes these expenses are covered by the insurance policy and that recovery of the contested amount is probable, in that NS expects the arbitrator will determine the settlement amounts to be reasonable and that the insurer's refusal to consent to and to fund the settlement was a breach of contract. Accordingly, NS has recorded the full recovery attributable to such carrier (\$100 million). In October 2008, another of NS' insurance carriers provided the preliminary findings

of its review of NS' reimbursement request and reported that it may dispute a portion of that request. NS has initiated arbitration against the carrier and believes that all expenses contained in the reimbursement request are covered by the insurance policy and that recovery is probable.

**Employee personal injury claims** – The largest component of casualties and other claims expense is employee personal injury costs. The independent actuarial firm engaged by NS provides quarterly studies to aid in valuing its employee personal injury liability and estimating its employee personal injury expense. The actuarial firm studies NS' historical patterns of reserving for claims and subsequent settlements, taking into account relevant outside influences. The actuary uses the results of these analyses to estimate the ultimate amount of the liability, which includes amounts for incurred but unasserted claims. NS adjusts its liability quarterly based upon management's assessment and the results of the study. The estimate of loss liabilities is subject to inherent limitation given the difficulty of predicting future events such as jury decisions, court interpretations, or legislative changes and as such the actual loss may vary from the estimated liability recorded.

**Occupational claims** – Occupational claims (including asbestosis and other respiratory diseases, as well as conditions allegedly related to repetitive motion) are often not caused by a specific accident or event but rather allegedly result from a claimed exposure over time. Many such claims are being asserted by former or retired employees, some of whom have not been employed in the rail industry for decades. The independent actuarial firm provides an estimate of the occupational claims liability based upon NS' history of claim filings, severity, payments, and other pertinent facts. The liability is dependent upon management's judgments made as to the specific case reserves as well as judgments of the consulting independent actuarial firm in the periodic studies. The actuarial firm's estimate of ultimate loss includes a provision for those claims that have been incurred but not reported. This provision is derived by analyzing industry data and projecting NS' experience into the future as far as can be reasonably determined. NS adjusts its liability quarterly based upon management's assessment and the results of the study. However, it is possible that the recorded liability may not be adequate to cover the future payment of claims. Adjustments to the recorded liability are reflected in operating expenses in the periods in which such adjustments become known.

**Third-party claims** – NS records a liability for third-party claims including those for highway crossing accidents, trespasser and other injuries, automobile liability, property damage, and lading damage. The independent actuarial firm assists with the calculation of potential liability for third-party claims, except lading damage, based upon NS' experience including number and timing of incidents, amount of payments, settlement rates, number of open claims, and legal defenses. The actuarial estimate includes a provision for claims that have been incurred but have not yet been reported. Each quarter NS adjusts its liability based upon management's assessment and the results of the study. Given the inherent uncertainty in regard to the ultimate outcome of third-party claims, it is possible that the actual loss may differ from the estimated liability recorded.

## **Environmental Matters**

NS is subject to various jurisdictions' environmental laws and regulations. It is NS' policy to record a liability where such liability or loss is probable and its amount can be estimated reasonably. Claims, if any, against third parties for recovery of cleanup costs incurred by NS are reflected as receivables (when collection is probable) in the Consolidated Balance Sheets and are not netted against the associated NS liability. Environmental engineers regularly participate in ongoing evaluations of all known sites and in determining any necessary adjustments to liability estimates. NS also has an Environmental Policy Council, composed of senior managers, to oversee and interpret its environmental policy.

NS' Consolidated Balance Sheets include liabilities for environmental exposures in the amount of \$40 million at March 31, 2009, and \$42 million at December 31, 2008 (of which \$12 million is classified as a current liability at the end of each period). At March 31, 2009, the liability represents NS' estimate of the probable cleanup and remediation costs based on available information at 147 known locations. As of that date, 13 sites accounted for \$23 million of the liability, and no individual site was considered to be material. NS anticipates that much of this liability will be paid out over five years; however, some costs will be paid out over a longer period.

At 29 locations, one or more Norfolk Southern subsidiaries, usually in conjunction with a number of other parties, have been identified as potentially responsible parties by the Environmental Protection Agency (EPA) or similar state authorities under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, or comparable state statutes, which often impose joint and several liability for cleanup costs.

With respect to known environmental sites (whether identified by NS or by the EPA or comparable state authorities), estimates of NS' ultimate potential financial exposure for a given site or in the aggregate for all such sites are necessarily imprecise because of the widely varying costs of currently available cleanup techniques, the likely development of new cleanup technologies, the difficulty of determining in



advance the nature and full extent of contamination and each potential participant's share of any estimated loss (and that participant's ability to bear it), and evolving statutory and regulatory standards governing liability.

The risk of incurring environmental liability – for acts and omissions, past, present and future – is inherent in the railroad business. Some of the commodities in NS' traffic mix, particularly those classified as hazardous materials, pose special risks that NS and its subsidiaries work diligently to minimize. In addition, several NS subsidiaries own, or have owned, land used as operating property, or which is leased and operated by others, or held for sale. Because environmental problems may exist on these properties that are latent or undisclosed, there can be no assurance that NS will not incur environmental liabilities or costs with respect to one or more of them, the amount and materiality of which cannot be estimated reliably at this time. Moreover, lawsuits and claims involving these and potentially other unidentified environmental sites and matters are likely to arise from time to time. The resulting liabilities could have a significant effect on NS' financial position, results of operations, or liquidity in a particular year or quarter.

On April 24, 2008, the United States Department of Justice (DOJ) brought an action against NS for alleged violations of federal environmental laws resulting from the discharge of chlorine and oil that occurred as a result of the January 6, 2005, derailment in Graniteville, SC, including claims for civil penalties as well as injunctive relief. Although NS' motion to dismiss for failure to allege sufficient facts was granted, DOJ was given leave to, and did, amend its complaint. NS does not believe that the resolution of these claims will have a material adverse effect on its financial position, results of operations, or liquidity.

Based on its assessment of the facts and circumstances now known, management believes that it has recorded the probable costs for dealing with those environmental matters of which NS is aware. Further, management believes that it is unlikely that any known matters, either individually or in the aggregate, will have a material adverse effect on NS' financial position, results of operations, or liquidity.

## **Insurance**

Norfolk Southern obtains on behalf of itself and its subsidiaries insurance for potential losses for third-party liability and first-party property damages. NS is currently self-insured up to \$25 million and above \$1 billion per occurrence for bodily injury and property damage to third parties and up to \$25 million and above \$175 million per occurrence for property owned by NS or in NS' care, custody or control.

## **Purchase Commitments**

At March 31, 2009, NS had outstanding purchase commitments of approximately \$113 million primarily for freight cars, RoadRailer® trailers and track material in connection with its capital programs through 2011.

## **Report of Independent Registered Public Accounting Firm**

The Stockholders and Board of Directors

Norfolk Southern Corporation:

We have reviewed the accompanying consolidated balance sheet of Norfolk Southern Corporation and subsidiaries as of March 31, 2009, and the related consolidated statements of income and cash flows for the three -month periods ended March 31, 2009 and 2008. These consolidated financial statements are the responsibility of the Company's management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company

Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Norfolk Southern Corporation and subsidiaries as of December 31, 2008, and the related consolidated statements of income, changes in stockholders' equity and cash flows for the year then ended (not presented herein); and in our report dated February 18, 2009, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2008, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

/s/ KPMG LLP

Norfolk, Virginia  
April 21, 2009

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Norfolk Southern Corporation and Subsidiaries**  
**Management's Discussion and Analysis of**  
**Financial Condition and Results of Operations**

The following discussion and analysis should be read in conjunction with the Consolidated Financial Statements and Notes and the Selected Financial Data.

**OVERVIEW**

Reflecting the substantially weaker economy, NS' first quarter 2009 net income was down 39% compared with the same period last year, as a 20% decline in volumes coupled with lower fuel surcharge revenue more than offset the effects of expense reductions and net rate/mix increases and led to a 34% decrease in income from railway operations. Operating expenses declined 19% compared with the same period last year. The railway operating ratio (a measure of the amount of operating revenues consumed by operating expenses) rose to 80.3% compared with 76.9% for the first quarter of 2008.

Cash provided by operating activities for the first quarter was \$354 million and, along with proceeds from borrowings, provided for capital expenditures, debt maturities, and dividends. At March 31, 2009, cash and short-term investment balances totaled \$884 million.

**SUMMARIZED RESULTS OF OPERATIONS**

First-quarter 2009 net income was \$177 million, down \$114 million, or 39%, compared with the same period last year. The reduction primarily resulted from a \$195 million decrease in income from railway operations that reflected a \$557 million, or 22%, decline in railway operating revenues, partially offset by a \$362 million, or 19%, decrease in railway operating expenses.

Oil prices affect NS' results of operations in a variety of ways and can have an overall favorable or unfavorable impact in any particular quarter. In addition to the impact of oil prices on general economic conditions, traffic volume, and supplier costs, oil prices directly affect NS' revenues through market-based fuel surcharges and contract escalators (see "Railway Operating Revenues") and also affect fuel costs (see "Railway Operating Expenses"). For the first quarter 2009, excluding the impact of decreased consumption, the decline in fuel surcharge revenue was greater than the decline in fuel expense. Future changes in oil prices may cause volatility in operating results that could be material to a particular quarter.

## DETAILED RESULTS OF OPERATIONS

### Railway Operating Revenues

First-quarter 2009 railway operating revenues were \$1.9 billion, down \$557 million, or 22%, compared with the first quarter of 2008. As shown in the following table, the decreases were the result of lower traffic volume and lower average revenue per unit, including fuel surcharges that were down \$226 million (and which amounted to \$94 million).

	<b>First Quarter</b>	
	<b>2009 vs. 2008</b>	
	<b><u>Increase (Decrease)</u></b>	
	<i>(\$ in millions)</i>	
Traffic volume (units)	\$	(509)
Revenue per unit/mix		<u>(48)</u>
Total	\$	<u>(557)</u>

Many of Norfolk Southern's negotiated fuel surcharges for coal and general merchandise traffic are based on the monthly average price of West Texas Intermediate Crude Oil (WTI Average Price). These surcharges are reset the first day of each calendar month based on the WTI Average Price for the second preceding calendar month. This two-month lag in computing WTI Average Price coupled with the change in fuel prices increased fuel surcharge revenue by approximately \$10 million for the quarter.

Revenues, units and average revenue per unit for NS' market groups were as follows:

	<b>Revenues</b>		<b>First Quarter Units</b>		<b>Revenue per Unit</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>	<b><u>2009</u></b>	<b><u>2008</u></b>
	<i>(\$ in millions)</i>		<i>(in thousands)</i>		<i>(\$ per unit)</i>	
Coal	\$ 602	\$ 662	380.8	427.0	\$ 1,581	\$ 1,551
General merchandise:						
Agr./consumer prod./govt.	278	299	130.4	152.1	2,129	1,968
Metals/construction	183	305	120.9	186.5	1,514	1,636
Chemicals	236	305	80.3	102.2	2,941	2,986
Paper/clay/forest	166	215	74.6	100.2	2,222	2,139
Automotive	<u>112</u>	<u>228</u>	<u>61.8</u>	<u>119.6</u>	1,817	1,908
General merchandise	975	1,352	468.0	660.6	2,083	2,047

Intermodal	<u>366</u>	<u>486</u>	<u>606.8</u>	<u>740.4</u>	604	656
Total	\$ <u>1,943</u>	\$ <u>2,500</u>	<u>1,455.6</u>	<u>1,828.0</u>	\$ 1,335	\$ 1,367

## Coal

Coal revenues decreased \$60 million, or 9%, in the first quarter compared with the same period last year. The decrease reflected an 11% decline in carloads offset in part by a 2% increase in average revenue per unit, despite the impact of lower fuel surcharges. Tonnage handled was below first quarter 2008, reflecting decreases in the utility, export, and domestic metallurgical coal markets. Coal tonnage by market was as follows:

## Total Coal, Coke, and Iron Ore Tonnage

	<b>First Quarter</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>
	<i>(Tons in thousands)</i>	
Utility	33,371	35,604
Export	4,381	5,773
Domestic metallurgical	2,610	3,517
Industrial	<u>1,849</u>	<u>1,909</u>
Total	<u>42,211</u>	<u>46,803</u>

Utility coal tonnage decreased 6% in the first quarter as a result of lower demand for electricity induced by the downturn in the U.S. economy, natural gas competition, and plant maintenance outages. Export coal tonnage decreased 24% in the first quarter, reflecting the decline in global steel production as a result of the downturn in the global economy. Domestic metallurgical coal, coke, and iron ore tonnage was down 26% in the first quarter, as domestic steel production declined due to a drop in steel demand. Other coal tonnage (principally steam coal shipped to industrial plants) decreased 3% in the first quarter compared to 2008 principally due to reduced production at NS-served plants.

NS is currently involved in litigation with Virginia Electric and Power Company/Old Dominion Electric Cooperative (Virginia Power) regarding rate adjustment provisions in a transportation contract between them. In 2007, the Virginia Supreme Court issued a decision that remanded the case to the trial court on the grounds that neither of its prior decisions constituted a final order. In April 2008, the trial court entered a final order granting NS monetary damages, including interest, and prescribing the methodology for determining future rates. Virginia Power filed a notice of appeal, and oral argument was held before the Virginia Supreme Court in April 2009. Future developments and the ultimate resolution of this matter could result in NS recognizing additional revenues related to this dispute, which could have a favorable impact on results of operations in a particular year or quarter.

Coal revenues for the remainder of the year are expected to be down compared to last year due to continued weak volumes and lower fuel surcharge revenue.

## General Merchandise

General merchandise revenues decreased \$377 million, or 28%, in the first quarter compared with the same period last year, reflecting a 29% decline in traffic volume. Average revenue per unit increased 2% despite the impact of lower fuel surcharges.

Agriculture, consumer products, and government volume decreased 14% for the first quarter, reflecting declines in fertilizer, corn, and soybeans shipments principally due to processing and production cutbacks. Metals and construction volume declined 35%, reflecting reduced shipments of coil, iron, steel, and scrap metals and reduced demand for construction materials due to the weak housing and automotive sectors. Chemicals traffic volume decreased 21% for the first quarter, reflecting continued weakness in industrial intermediates shipments (linked to housing construction declines), as well as petroleum-based and miscellaneous chemical products shipments. Paper, clay, and forest products volume was down 26% for the first quarter, reflecting reduced U.S. paper production and lower volumes related to the slowdown in the housing market. Automotive volumes decreased 48%, a result of reduced North American sales and production. Automotive manufacturers, especially the domestic producers, continued to experience significant sales declines during the quarter. North American automotive production decreased by 49% as manufacturers cut production to be more in line with consumer demand. During the first quarter, Ford, General Motors, and Chrysler combined operated 15 of 25 assembly plants served by NS. General Motors operates three of these plants and has announced plans to temporarily idle them during the second and third quarters of 2009 for periods of up to nine weeks. NS continues to monitor the state of the automotive industry and collectability of associated receivables.

General merchandise revenues for the remainder of the year are expected to be lower than 2008, reflecting lower volumes and fuel surcharge revenue.

## Intermodal

Intermodal revenues decreased \$120 million, or 25%, in the first quarter compared with the same period last year, reflecting an 18% decline in traffic volume and an 8% decrease in average revenue per unit, including the impact of lower fuel surcharges. Domestic volume (which includes truckload and intermodal marketing companies' [IMC] volumes) increased 2%, reflecting the relative fuel efficiency of intermodal versus over-the-road transportation and service improvements in the face of a weak economy. International traffic volume declined 32%, primarily driven by the weak global economy. The Premium business, which includes parcel and less-than-truckload (LTL) carriers, decreased 19% due to poor economic conditions and less empty repositions. Triple Crown Services Company, a service with rail-to-highway trailers, experienced a 15% drop in volume primarily driven by reduced auto parts shipments and the weak economy.

Intermodal revenues for the remainder of the year are expected to continue to be lower than those of last year reflecting lower volumes and fuel surcharge revenue.

## Railway Operating Expenses

Railway operating expenses were \$1.6 billion in the first quarter of 2009, down \$362 million, or 19%, compared with the same period last year.

Compensation and benefits expenses decreased \$66 million, or 9%, in the first quarter of 2009, compared with the same period last year. The decrease was primarily the result of lower stock-based and incentive compensation (down \$56 million) and volume-related payroll (down \$47 million). These decreases were partially offset by increased wage rates (up \$13 million), pension expenses (up \$10 million), and medical benefits for active and retired employees (up \$10 million).

Purchased services and rents includes the costs of services purchased from outside contractors, including the net costs of operating joint (or leased) facilities with other railroads and the net cost of equipment rentals. This category of expenses decreased \$20 million, or 5%, in the first quarter, compared with the same period last year, reflecting lower volume-related intermodal and automotive operational costs and equipment rents that were offset in part by increased roadway maintenance costs and professional and legal services costs.

Fuel expense, which includes the cost of locomotive fuel as well as other fuel used in railway operations, decreased \$245 million, or 61%, for the first quarter, compared with the same period last year. The decline consisted of \$175 million based on price and \$70 million based on consumption, which reflected a 50% drop in the price per gallon of locomotive fuel and 19% lower consumption.

Depreciation expense increased \$9 million, or 5%, in the first quarter, reflecting an increased capital base.

Materials and other expenses (including the estimates of costs related to personal injury, property damage, and environmental matters) decreased \$40 million, or 17%, in the first quarter, compared with the same period last year. The decline reflected the absence of the 2008 Avondale Mills settlement related to Graniteville (see additional discussion below) as well as lower costs associated with derailments, personal injury claims development, and freight car material costs which were offset in part by higher environmental claims development. The following table shows the components of materials and other expenses:

	<b>First Quarter</b>	
	<b><u>2009</u></b>	<b><u>2008</u></b>
	<i>(\$ in millions)</i>	
Materials	\$ 89	\$ 101
Casualties and other claims	36	65

Other	<u>75</u>	<u>74</u>
	\$ <u>200</u>	\$ <u>240</u>

In April 2008, NS settled the lawsuit brought by Avondale Mills for claims associated with the January 6, 2005, derailment in Graniteville, SC. A portion of the settlement was not reimbursed by insurance and was included in first quarter 2008 expenses. The total liability related to the derailment represents NS' best estimate based on current facts and circumstances. The estimate includes amounts related to business property damage and other economic losses, personal injury and individual property damage claims, as well as third-party response costs. NS' commercial insurance policies are expected to cover substantially all expenses related to this derailment above the unreimbursed portion and NS' self-insured retention, including NS' response costs and legal fees. The Consolidated Balance Sheets reflect current and long-term receivables for estimated recoveries from NS' insurance carriers. NS is engaged in arbitration with one of its insurance carriers that failed to respond to an insurance claim submitted by NS. NS believes these expenses are covered by the insurance policy and that recovery of the contested amount is probable, in that NS expects the arbitrator will determine the settlement amounts to be reasonable and that the insurer's refusal to consent to and to fund the settlement was a breach of contract. Accordingly, NS has recorded the full recovery attributable to such carrier (\$100 million). In October 2008, another of NS' insurance carriers provided the preliminary findings of its review of NS' reimbursement request and reported that it may dispute a portion of that request. NS has initiated arbitration against the carrier and believes that all expenses contained in the reimbursement request are covered by the insurance policy and that recovery is probable.

#### **Other Income – Net**

Other income – net was \$17 million, up \$10 million from the first quarter of last year, reflecting higher net returns from corporate-owned life insurance (up \$8 million) and increased coal royalties (up \$6 million).

#### **Provision for Income Taxes**

The effective income tax rate for the first quarter was 37.5% in 2009, compared with 38.9% for the same period last year. The decrease for the quarter was largely due to the favorable resolution of certain prior year tax positions.

NS' consolidated income tax returns for 2006 and 2007 are being audited by the Internal Revenue Service and these audits are expected to be completed by year end.

#### **FINANCIAL CONDITION AND LIQUIDITY**

Cash provided by operating activities, NS' principal source of liquidity, was \$354 million in the first three months of 2009 compared with \$604 million in the first three months of 2008, reflecting lower income from railway operations. NS had working capital of \$176 million at March 31, 2009, compared with a working capital deficit of \$106 million at December 31, 2008; the change was largely the result of an increase in cash and cash equivalents and reduced accounts payable. NS' cash and cash equivalents balances totaled \$884 million at March 31, 2009. NS expects that cash on hand combined with cash flows from operations will be sufficient to meet its ongoing obligations. There have been no material changes to the contractual obligation amounts or information relating to NS' future obligations related to uncertain tax positions contained in NS' Form 10-K for the year ended December 31, 2008.

Cash used for investing activities was \$244 million in the first quarter of 2009, compared with \$247 million in the same period last year, reflecting lower investment sales and other transactions offset by a reduction in property additions.

Cash provided by financing activities was \$156 million in the first quarter of 2009 compared with a use of \$199 million in the first quarter of 2008. The change reflected the absence of share repurchase activity during the quarter and lower debt repayments that were offset in part by fewer exercises of employee stock options and by increased dividend payments. Due to current economic and market conditions, the amount of future share repurchases is uncertain and the timing and volume of such future share repurchases will be guided by management's assessment of market conditions and other pertinent factors. NS' debt-to-total capitalization ratio was 41.7% at March 31,

2009, compared with 41.0% at December 31, 2008.

In January 2009, through a private offering, NS issued \$500 million of unsecured notes at 5.75% due 2016 (see Note 7). The net proceeds from the offering were \$494 million after deducting the purchase discount and expenses. NS has agreed to exchange the unregistered securities with essentially identical securities registered under the Securities Act of 1933.

NS has authority from its board of directors to issue an additional \$1 billion of debt or equity securities through public or private sale. As of March 31, 2009, NS has on file with the Securities and Exchange Commission a Form S-3 automatic shelf registration statement for well-known seasoned issuers under which up to \$1 billion could be issued under this authority.

NS also has in place and available a \$1 billion, five-year credit agreement expiring in 2012, which provides for borrowings at prevailing rates and includes covenants. NS had no amounts outstanding under this facility at March 31, 2009, and NS is in compliance with all of the covenants. NS also has an accounts receivable securitization program with a 364-day term expiring in October 2009 (see Note 7).

The creation of Pan Am Southern LLC (PAS), a newly formed railroad company in which each of Pan Am Railways, Inc. (Pan Am) and NS has a 50% equity interest, was completed as of April 9, 2009. Pan Am has contributed to PAS a 155-mile main line track that runs between Mechanicville, New York and Ayer, Massachusetts, along with 281 miles of secondary and branch lines, including trackage rights in New York, Connecticut, Massachusetts, New Hampshire, and Vermont (collectively, the "PAS Lines"), and NS has both contributed cash and other property with a value of approximately \$60 million and committed to contribute an additional \$80 million in cash and other property over the next three years. A significant portion of NS' contributions will be used for capital improvements to the PAS Lines and the related construction of new intermodal and automotive terminals in the Albany, New York and the Ayer, Massachusetts areas.

## **APPLICATION OF CRITICAL ACCOUNTING ESTIMATES**

The preparation of financial statements in accordance with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. These estimates and assumptions may require significant judgment about matters that are inherently uncertain, and future events are likely to occur that may require management to make changes to these estimates and assumptions. Accordingly, management regularly reviews these estimates and assumptions based on historical experience, changes in the business environment, and other factors that management believes to be reasonable under the circumstances. Management regularly discusses the development, selection, and disclosures concerning critical accounting estimates with the Audit Committee of its Board of Directors. There have been no significant changes to the Application of Critical Accounting Estimates disclosure contained in NS' Form 10-K as of December 31, 2008.

## **OTHER MATTERS**

### **Labor Agreements**

Approximately 26,000, or about 85%, of NS' railroad employees are covered by collective bargaining agreements with various labor unions. These agreements remain in effect until changed pursuant to the Railway Labor Act (RLA). NS largely bargains nationally in concert with other major railroads. Moratorium provisions in the labor agreements govern when the railroads and the unions may propose changes.

The most recent national bargaining round began in late 2004. Since that time, the railroads have reached national agreements that extend through 2009 with all of the major rail unions. Additionally, the current agreement with the Brotherhood of Locomotive Engineers and Trainmen (BLET) extends through 2014. Because NS has reached separate agreements with the BLET and the American Train Dispatchers Association (ATDA), only the health and welfare provisions from the national agreements apply to NS' locomotive engineers and ATDA-represented dispatchers. A small number of longshoremen at Ashtabula (Ohio) Docks are represented by the International Longshoremen's Association (ILA) and do not participate in national bargaining. Negotiations are continuing with that organization.

### **Market Risks and Hedging Activities**



NS manages its overall exposure to fluctuations in interest rates by issuing both fixed- and floating-rate debt instruments and by entering into interest-rate hedging transactions to achieve an appropriate mix within its debt portfolio.

At March 31, 2009, NS' debt subject to interest rate fluctuations totaled \$114 million. A 1% increase in interest rates would increase NS' total annual interest expense related to all its variable debt by approximately \$1 million. Management considers it unlikely that interest rate fluctuations applicable to these instruments will result in a material adverse effect on NS' financial position, results of operations, or liquidity.

Some of NS' capital leases, which carry an average fixed rate of 7%, were effectively converted to variable rate obligations using interest rate swap agreements. On March 31, 2009, the average pay rate under these agreements was 3%, and the average receive rate was 6%.

During the first quarter of 2009 and 2008, the effect of the swaps was to reduce interest expense by less than \$1 million in both periods. A portion of the lease obligations is payable in Japanese yen. NS eliminated the associated exchange rate risk at the inception of each lease with a yen deposit sufficient to fund the yen-denominated obligation. Most of these deposits are held by foreign banks, primarily Japanese. As a result, NS is exposed to financial market risk relative to Japan. Counterparties to the interest rate swaps and Japanese banks holding yen deposits are major financial institutions believed by management to be creditworthy.

### Environmental Matters

NS is subject to various jurisdictions' environmental laws and regulations. It is NS' policy to record a liability where such liability or loss is probable and its amount can be estimated reasonably. Claims, if any, against third parties for recovery of cleanup costs incurred by NS are reflected as receivables (when collection is probable) in the Consolidated Balance Sheets and are not netted against the associated NS liability. Environmental engineers regularly participate in ongoing evaluations of all known sites and in determining any necessary adjustments to liability estimates. NS also has an Environmental Policy Council, composed of senior managers, to oversee and interpret its environmental policy.

NS' Consolidated Balance Sheets include liabilities for environmental exposures in the amount of \$40 million at March 31, 2009, and \$42 million at December 31, 2008 (of which \$12 million is classified as a current liability at the end of each period). At March 31, 2009, the liability represents NS' estimate of the probable cleanup and remediation costs based on available information at 147 known locations. As of that date, 13 sites account for \$23 million of the liability, and no individual site was considered to be material. NS anticipates that much of this liability will be paid out over five years; however, some costs will be paid out over a longer period.

At 29 locations, one or more subsidiaries of NS, usually in conjunction with a number of other parties, have been identified as potentially responsible parties by the Environmental Protection Agency (EPA) or similar state authorities under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, or comparable state statutes, which often impose joint and several liability for cleanup costs.

With respect to known environmental sites (whether identified by NS or by the EPA or comparable state authorities), estimates of NS' ultimate potential financial exposure for a given site or in the aggregate for all such sites are necessarily imprecise because of the widely varying costs of currently available cleanup techniques, the likely development of new cleanup technologies, the difficulty of determining in advance the nature and full extent of contamination and each potential participant's share of any estimated loss (and that participant's ability to bear it), and evolving statutory and regulatory standards governing liability.

Based on an assessment of known facts and circumstances, management believes that it is unlikely that any known matters, either individually or in the aggregate, will have a material adverse effect on NS' financial condition, results of operations or liquidity.

### **New Accounting Pronouncement**

Financial Accounting Standards Board Staff Position (FSP) No. 132(R)-1, "Employers' Disclosures about Postretirement Benefit Plan Assets," was issued on December 30, 2008. The FSP, effective for fiscal years ending after December 15, 2009, clarifies an employer's disclosures about plan assets of a defined benefit pension or other postretirement plan. The FSP prescribes expanded disclosures regarding

investment allocation decisions, categories of plan assets, inputs, and valuation techniques used to measure fair value, the effect of Level 3 inputs on changes in plan assets and significant concentrations of risk. NS will adopt the FSP at the end of 2009 and expects it will not have a material effect on NS' consolidated financial statements.

## **Inflation**

In preparing financial statements, U.S. generally accepted accounting principles require the use of historical cost that disregards the effects of inflation on the replacement cost of property. NS, a capital-intensive company, has most of its capital invested in such property. The replacement cost of these assets, as well as the related depreciation expense, would be substantially greater than the amounts reported on the basis of historical cost.

## **FORWARD-LOOKING STATEMENTS**

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that may be identified by the use of words like "believe," "expect," "anticipate" and "project." Forward-looking statements reflect management's good-faith evaluation of information currently available. However, such statements are dependent on and, therefore, can be influenced by, a number of external variables over which management has little or no control, including: domestic and international economic conditions; interest rates; the business environment in industries that produce and consume rail freight; competition and consolidation within the transportation industry; the operations of carriers with which NS interchanges; acts of terrorism or war; fluctuation in prices of key materials, in particular diesel fuel; labor difficulties, including strikes and work stoppages; legislative and regulatory developments; results of litigation; changes in securities and capital markets; disruptions to NS' technology infrastructure, including computer systems; and natural events such as severe weather, hurricanes, and floods. For a discussion of significant risk factors applicable to NS, see Part I, Item 1A "Risk Factors." Forward-looking statements are not, and should not be relied upon as, a guarantee of future performance or results, nor will they necessarily prove to be accurate indications of the times at or by which any such performance or results will be achieved. As a result, actual outcomes and results may differ materially from those expressed in forward-looking statements. NS undertakes no obligation to update or revise forward-looking statements.

## **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The information required by this item is included in Part I, Item 2, "Management's Discussion and Analysis of Financial Condition and Results of Operations" under the heading "Market Risks and Hedging Activities."

## **Item 4. Controls and Procedures**

### (a) Evaluation of Disclosure Controls and Procedures

Norfolk Southern's Chief Executive Officer and Chief Financial Officer have evaluated the effectiveness of NS' disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of March 31, 2009. Based on such evaluation, such officers have concluded that, as of March 31, 2009, NS' disclosure controls and procedures are effective in alerting them on a timely basis to material information relating to NS (including its consolidated subsidiaries) required to be included in NS' periodic filings under the Exchange Act.

### (b) Changes in Internal Control Over Financial Reporting

During the first quarter of 2009, management did not identify any changes in NS' internal control over financial reporting that have materially

affected, or are reasonably likely to materially affect, NS' internal control over financial reporting.

## PART II. OTHER INFORMATION

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### Item 1. Legal Proceedings

In February 2009, the City of Ashtabula, Ohio (City) filed a "citizen suit" complaint in the U.S. District Court for the Northern District of Ohio, alleging violations of the Clean Water Act and the Clean Air Act stemming from the operation of NS' coal dock in Ashtabula, Ohio. The City's complaint relates to the same facts and circumstances that are the subject of previously disclosed enforcement activity initiated by the Ohio Environmental Protection Agency. Resolution of the matter with the State of Ohio would create a legal bar to the City's action. The Pennsylvania Department of Environmental Protection has submitted to NS a proposed Consent Assessment of Civil Penalty with respect to several alleged environmental releases from September 2007 to the present. Although NS will contest liability and the imposition of any penalties, because these governmental proceedings with respect to environmental laws and regulations involve potential fines, penalties or other monetary sanctions in excess of \$100,000, we describe them here consistent with SEC rules and requirements. NS does not believe that the outcome of these proceedings will have a material effect on its financial position, results of operations, or liquidity.

On November 6, 2007, various antitrust class actions filed against NS and other Class 1 railroads in various Federal district courts regarding fuel surcharges were consolidated in the District of Columbia by the Judicial Panel on Multidistrict Litigation. NS believes the allegations in the complaints are without merit and intends to vigorously defend the cases. NS does not believe that the outcome of these proceedings will have a material effect on its financial position, results of operations, or liquidity. A lawsuit containing similar allegations against NS and four other major railroads that was filed on March 25, 2008, in the U.S. District Court for the District of Minnesota was voluntarily dismissed by the plaintiff subject to a tolling agreement entered into in August 2008.

On April 24, 2008, the United States Department of Justice (DOJ) brought an action against NS for alleged violations of federal environmental laws resulting from the discharge of chlorine and oil that occurred as a result of the January 6, 2005, derailment in Graniteville, SC, including claims for civil penalties as well as injunctive relief. Although NS' motion to dismiss for failure to allege sufficient facts was granted, DOJ was given leave to, and did, amend its complaint. NS does not believe that the resolution of these claims will have a material adverse effect on its financial position, results of operations, or liquidity.

### Item 1A. Risk Factors

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The risk factors included in NS' 2008 Form 10-K remain unchanged and are incorporated herein by reference.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### ISSUER PURCHASES OF EQUITY SECURITIES

<u>Period</u>	<u>(a) Total Number of Shares (or Units) Purchased <sup>(1)</sup></u>	<u>(b) Average Price Paid per Share (or Unit)</u>	<u>(c) Total Number of Shares (or Units) Purchased as Part of Publicly Announced Plans or Programs <sup>(2)</sup></u>	<u>(d) Maximum Number (or Approximate Dollar Value) of Shares (or Units) that may yet be Purchased Under the Plans or Programs <sup>(2)</sup></u>
January 1-31, 2009	2,584	38.69	--	10,312,150
February 1-28, 2009	--	--	--	10,312,150

March 1-31, 2009	<u>    --    </u>	--	<u>    --    </u>	10,312,150
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Total	<u>2,584</u>		<u>    --    </u>	
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(1) This amount (2,584) represents shares tendered by employees in connection with the exercise of stock options under the Long-Term Incentive Plan.

(2) On November 22, 2005, the Board of Directors authorized a share repurchase program, pursuant to which up to 50 million shares of Common Stock could be purchased through December 31, 2015. On March 27, 2007, the Board of Directors amended the program and increased the number of shares that may be repurchased to 75 million, and shortened the repurchase term by five years to December 31, 2010.

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## Item 6. Exhibits

See Exhibit Index beginning on page 25 for a description of the exhibits filed as part of this report.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### NORFOLK SOUTHERN CORPORATION

Registrant

Date: April 24, 2009

/s/ Howard D. McFadden

Howard D. McFadden

Corporate Secretary (Signature)

Date: April 24, 2009

/s/ C. H. Allison, Jr.

C. H. Allison, Jr.

Vice President and Controller

(Principal Accounting Officer) (Signature)

## EXHIBIT INDEX

- |      |   |
|------|---|
| 10.1 | Limited Liability Company Agreement of Pan Am Southern LLC, dated as of April 9, 2009, is incorporated herein by reference to Exhibit 10.1 to Norfolk Southern Corporation's Form 8-K filed on April 9, 2009 (exhibits, annexes, and schedules omitted – the Registrant will furnish supplementary copies of such materials to the SEC upon request). |
| 15*  | Letter regarding unaudited interim financial information.   |

31\* Rule 13a-14(a)/15d-14(a) Certifications.

32\* Section 1350 Certifications.

\* Filed herewith.

The Board of Directors

Norfolk Southern Corporation:

Re: Registration Statement Nos. 33-52031, 333-71321, 333-60722, 333-100936 and 333-109069 on Form S-8, 333-158238 on Form S-4 and 333-158240 on Form S-3.

With respect to the subject registration statements, we acknowledge our awareness of the use therein of our report dated April 21, 2009, related to our review of interim financial information.

Pursuant to Rule 436(c) under the Securities Act of 1933 (the Act), such report is not considered part of a registration statement prepared or certified by an independent registered public accounting firm, or a report prepared or certified by an independent registered public accounting firm within the meaning of Sections 7 and 11 of the Act.

/s/ KPMG LLP

Norfolk, Virginia

April 21, 2009

**CERTIFICATIONS OF CEO AND CFO PURSUANT TO  
EXCHANGE ACT RULE 13a-14(a) OR RULE 15d-14(a)**



I, Charles W. Moorman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Norfolk Southern Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date April 24, 2009

/s/ Charles W. Moorman

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Charles W. Moorman

Chairman, President and Chief Executive Officer



I, James A. Squires, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Norfolk Southern Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date April 24, 2009

/s/ James A Squires

James A. Squires

Executive Vice President Finance and Chief Financial Officer



CERTIFICATIONS OF CEO AND CFO REQUIRED BY RULE 13a-14(b) OR RULE 15d-14(b) AND SECTION 1350 OF CHAPTER 63 OF  
TITLE 18 OF THE U. S. CODE

I certify, to the best of my knowledge, that the Quarterly Report on Form 10-Q for the period ended March 31, 2009, of Norfolk Southern Corporation fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Norfolk Southern Corporation.

/s/ Charles W. Moorman

Charles W. Moorman

Chairman, President and Chief Executive Officer

Norfolk Southern Corporation

Date April 24, 2009

I certify, to the best of my knowledge, that the Quarterly Report on Form 10-Q for the period ended March 31, 2009, of Norfolk Southern Corporation fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and that the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of Norfolk Southern Corporation.

/s/ James A. Squires

James A. Squires

Executive Vice President Finance and Chief Financial  
Officer

Norfolk Southern Corporation

Date April 24, 2009